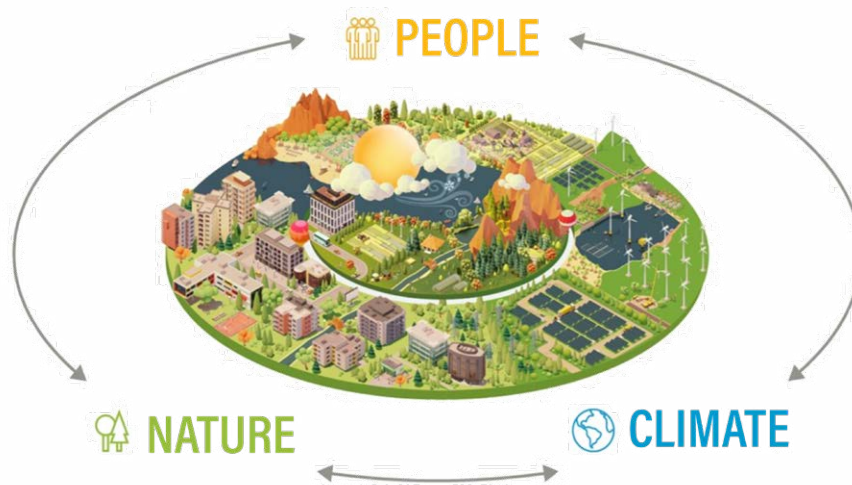




WRI COLOMBIA

REPORT TO THE BOARD OF DIRECTORS

Management Report on The WRI Colombia Foundation's Management in 2023



The World Resources Institute (WRI) is a global technical organization that seeks to turn big ideas into action by establishing links between environmental conservation, economic opportunity, and human well-being. WRI has regional offices in Africa and Europe, and national offices in Brazil, China, the United States, India, Indonesia, Mexico, and Colombia, as well as a presence in 50 other countries, with more than 1,400 international experts. We are a global network with a profound impact on environmental and development issues with the purpose of encouraging societies to live in a way that protects the environment and natural resources, and thus preserves their capacity to satisfy the needs and aspirations of current and future generations. We believe in the need to act. In Colombia, WRI leads several projects, mainly in 3 key areas: climate and energy, Cities and Natural Resources. Through these programs, our organization seeks to ensure a just transition to a net zero carbon emissions economy, the protection of the country's forests and biodiversity, and the improvement of the quality of life and well-being of all Colombians.

WRI STRATEGY 2023 - 2027: CLIMATE, NATURE, AND PEOPLE

The new WRI strategy recognizes the interconnection between growing inequity, nature degradation, and

climate impacts, emphasizing the need to address these issues simultaneously. Human activity is identified as the main driver of climate change and ecosystem loss, exacerbating inequity by disproportionately affecting those with less capacity to respond. Thus, the strategy proposes three interconnected objectives: ensuring an equitable society where everyone can meet their basic needs, protecting and regenerating ecosystem health, and limiting global warming to 1.5°C while helping communities adapt to climate change.

These objectives not only address the underlying causes of socio-environmental challenges but also align with international goals such as the UN Sustainable Development Goals and the Paris Agreement on climate change. The strategy aims to generate beneficial outcomes for all involved parties, promoting initiatives that improve people's living conditions, protect nature, and mitigate the impacts of climate change. In essence, it adopts a comprehensive approach to address the interconnected challenges of inequity, environmental degradation, and climate change, to achieve a positive and sustainable long-term impact for climate, nature, and people.



BOARD OF DIRECTORS 2023:

Adriana Lobo – Managing Director, Global Presence and Local Action - WRI

Shailesh Sreedharan – Global Operations Director - WRI

Jocelyn Starzak – General Counsel - WRI*

LEGAL REPRESENTATIVE

Fernando Páez Mendieta

WRI Colombia Team

CLIMATE ACTION

Carolina Useche, Juliana Durán, Catalina Torres, Paola García

NATURAL RESOURCES

Alejandra Laina

CITIES

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COMMUNICATIONS

Santiago Chauta

STRATEGIC PARTNERSHIPS AND FUNDING

Pilar Galvis

* In March 2024, Kevin Moss joins the board of directors to replace Jocelyn Starzak.

PRESENTATION

WRI has been working in Colombia for over a decade through our global programs and projects. Since 2020, WRI has opened its office in Colombia, considering the diversity of actions carried out locally with more than 20 projects supporting the government, our global office, and other local organizations.

Over the past three years, we have managed to consolidate a local technical team that supports national institutions such as the Ministries of Environment and Sustainable Development, Mines and Energy, Transportation, Agriculture and Rural Development, the National Planning Department, and more than 15 cities, including Barranquilla, Bogotá, Cali, Montería, Neiva, Pasto, Valledupar, Florencia, Inírida, and the Governorates of Caquetá and Guainía.

OUR APPROACH: Using research-based perspectives, we work globally and in specific countries to meet people's essential needs; protect and restore nature; and stabilize the climate and build resilient communities. Our goal is to fundamentally transform how the world produces and uses food and energy and designs its cities to create a better future for all people.

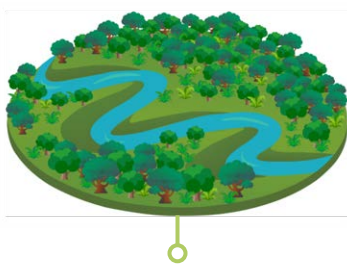
STRATEGY IN COLOMBIA

Colombia, a megadiverse country highly vulnerable to climate change, has also been recognized for

its regional wealth and leadership in climate action. Colombia has the opportunity to protect its biodiversity, transition to clean energy, and improve people's livelihoods.

WRI Colombia's strategy aims to support low-carbon urban development and promote diversity, efficiency, connectivity, and productivity; drive an inclusive and resilient economy in the Colombian Amazon; meet food demand through ecosystem restoration and conversion efforts; prevent deforestation and degradation; and promote climate action at the national and subnational levels.

WRI Colombia's strategy will focus on supporting the implementation of these commitments by working with the government, the private sector, and in partnership with other organizations to i) Drive climate action at the national and subnational levels; ii) Act urgently in the Amazon; and iii) support cities towards comprehensive development for sustainability.



Act with urgency in the Amazon



Supporting cities towards comprehensive urban development for sustainability



Boosting climate action at the national and subnational levels

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Letter from Legal Representative

Fernando Páez Mendieta,

It is my great pleasure to present the management report for the year 2023 of the WRI Colombia Foundation. In a country increasingly aware of the environmental challenges we face, I want to share the achievements, challenges, and progress of our organization in the fight for conservation and sustainability. Through this report, I will provide a comprehensive overview of our activities, achievements, and performance attained by the team over the past year.

The 2023 management report reflects our ongoing commitment to achieving alignment with the Global Strategic Plan 2023 - 2027; consolidating a technical team capable of addressing local demands in fulfillment of our mission; and advancing towards operational excellence to deliver the expected results for the organization and our local allies and partners. Throughout the year, we faced challenges and opportunities arising from the first year of the national government's administration and local government elections, which involved finalizing commitments

with outgoing teams and establishing relationships with new teams.

The end of 2023 is crucial for reviewing the progress of what we envisioned as the gradual consolidation of the WRI Colombia office. For this gradual consolidation process outlined in 2020, we aimed to achieve by 2023:

- 1) Institutional goals aligned and recognized.
- 2) Work plans and roles, functions, and areas defined
- 3) Operational management aligned with strategic objectives and under continuous review and improvement
- 4) Stable institutional funding
- 5) Effective and measurable institutional communication

In this regard, I can assure you that we have largely

fulfilled these purposes, reflected in a team of approximately 30 staff members, operational processes aligned with global policies and platforms, programmatic management increasingly aligned with institutional strategy, sustained growth in funding, stronger collaboration with governments and other allies, and ongoing communication processes. While there is still much to be done, I believe we have been able to steer the organization in the right direction.

Therefore, this report contains some of the significant advancements that contributed to the success of WRI's work in Colombia.

In terms of programs, it highlights the continuity of work with the Ministries of Environment and Sustainable Development, Mines and Energy, Agriculture, Transportation, the National Planning Department through studies and proposals to advance the implementation of instruments under the Paris Agreement, Nationally Determined Contributions (NDCs), and the Decarbonization Strategy 2050 - E2050, as well as actions aimed at monitoring deforestation, promoting evidence-based policies, and strengthening local capacities in sustainable natural resource management, especially through the actions of the 20x20 platform, Cities 4 Forest, and the design of a New Climate Economy study for the Colombian Amazon. Additionally, work with subnational governments to support the formulation of public policies, projects, and technical capacity building in sustainable urban mobility, climate resilience, and the design and implementation of healthy and people-friendly environments is highlighted.

Operational and financial management focused on strengthening the team, adopting global policies and processes, and formulating own policies based on local regulations in the financial, budgetary, and human resources fields. We managed to maintain sustained growth in our income and orderly and efficient execution of the same, reflected in the financial reports that will be presented for the board's approval.

Strengthening our collaborations and strategic partnerships was a fundamental focus, based on the value of working together with other key stakeholders, from civil society organizations to companies and governments, to achieve amplified impact and more effective action, accompanied by ongoing efforts to showcase our work through various media channels. These aspects have been crucial for identifying new funding opportunities to continue working towards long-term financial sustainability.

In 2024, we will continue to work towards finalizing our country strategy for the coming years, aligned with the global strategy and in the development of theories of change to strengthen our local work; consolidating the funding strategy; formulating and strengthening the communication and visibility strategy; and having an increasingly strong technical team that allows us to address the challenges and opportunities we face as key actors in the defense of a greener and more equitable world.

I want to sincerely thank the continuous support of the various WRI teams and all those allies who share our vision, and we look forward to continuing our collaboration. Our team remains firmly committed to the institutional mission and to achieving a more consolidated WRI Colombia office.

Warm regards,
Fernando Páez Mendieta
Legal Representative

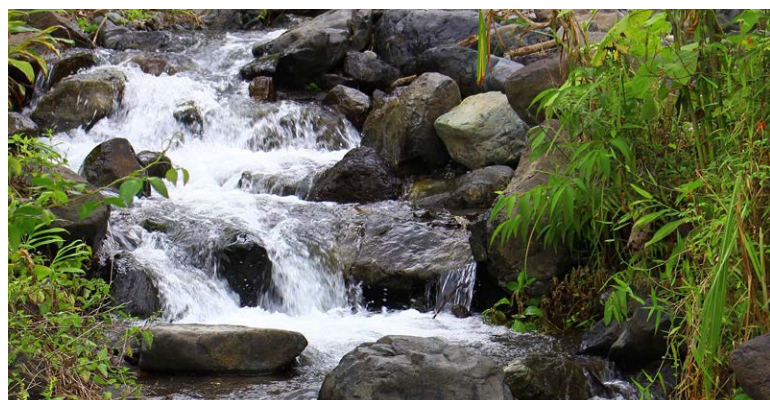


MANAGEMENT AND PROGRAMMATIC PILLARS 2023

CLIMATE ACTION

Colombia, in its commitment to addressing the climate crisis, positions itself as one of the most ambitious countries in the region. With clear targets in its Nationally Determined Contribution (NDC), the country has committed to significantly reducing greenhouse gas emissions by 2030 and 2050. This commitment is framed within its Long-Term Climate Strategy (E2050), which seeks not only to achieve carbon neutrality but also to reduce the vulnerability of its communities to the impacts of climate change.

Colombia faces a series of significant climate challenges, being one of the most prone countries to natural disasters associated with climate change in South America. From hurricanes and floods to droughts and wildfires, these threats pose considerable risks to the security and well-being of people, as well as to the country's economy. In this context, climate action becomes imperative, requiring coordinated efforts at both national and international levels to implement effective policies and take concrete measures.



For the current national government, the climate agenda is positioned as a priority in the National Development Plan (2022-2026), reflecting a renewed commitment to climate action at all levels. In this scenario, WRI Colombia emerges as a strategic ally to support the implementation of these policies and goals, providing rigorous analysis and practical recommendations to accelerate the transition to a low-carbon and more climate-resilient economy in the country.

During 2023, WRI Colombia, through its technical team, supported the national government in implementing instruments under the Paris Agreement, Nationally Determined Contributions (NDCs), and the Decarbonization Strategy 2050 - E2050, through the Ministries of Environment and Sustainable Development and Mines and Energy.

Some of the key results include:



■ **Support in the implementation of the National Development Plan (PND) 2022-2026, the National Strategy for Nature-Based Solutions, and the Comprehensive Climate Change Management Plan..**

WRI Colombia, with support from Cities4Forests, led a workshop that brought together the private sector, academia, and NGOs to develop a dialogue and share experiences on the challenges and opportunities in implementing Nature-Based Solutions (NBS) for the hydropower sector in Colombia. The workshop also focused on the key areas of land use planning, actions to achieve carbon neutrality, and the consolidation of climate-resilient territories as outlined in the National Development Plan (PND) and the design of the National Strategy for Nature-Based Solutions.

The outcome of the workshop generated comprehensive solutions to address both climate action and energy transition in a just manner. The event saw the participation of 29 women, totaling 50 participants, including representatives from 8 private companies. This diversity of perspectives and experiences strengthened knowledge exchange and the generation of innovative ideas.

Through collaborative efforts and multi-stakeholder engagement, the workshop facilitated the development

of a holistic strategy to integrate Nature-Based Solutions into the hydropower sector, promoting sustainable development and resilience to climate change. By fostering dialogue and collaboration among different stakeholders, WRI Colombia continues to play a vital role in driving forward the implementation of Nature-Based Solutions and advancing Colombia’s climate and development goals.

■ **Actor mapping for ecological restoration in six Eco-Regions of Colombia.**

WRI Colombia conducted a Gender-Focused Actor Mapping to identify community-based organizations engaged in ecological restoration in six regions prioritized by the national government, with a focus on organizations led by women. The six strategic territories covered in this mapping exercise are: Caribe, Perijá, Catatumbo, Altillanura, and the Pacífico. Through this exercise, the



following objectives were achieved: i) identification of actors by region; ii) identification of restoration goals and objectives by actor and region; and iii) a survey of restoration experiences with responses from 56 actors in the regions. The result will ensure that ecological restoration is carried out effectively and equitably in the prioritized Eco-Regions and is a fundamental step in planning and executing concrete actions related to ecological restoration at the national and subnational levels. It will contribute to the implementation of restoration goals established in the Nationally Determined Contributions (NDCs), the Long-Term Climate Strategy, and the current National Development Plan.

■ Risk analysis to assess the vulnerability of Small Hydropower Plants (SHPs) to climate change.

We developed a methodology with the main objective of analyzing and assessing the vulnerability of Small Hydropower Plants (SHPs) to climate change. It is expected that this methodology will be replicable for other SHPs to implement an ecosystem-based adaptation project in the electricity sector, contributing to the achievement of strategic objectives by sector companies and allowing SHPs and their environments to improve their capacity to adapt to climate change.

Furthermore, WRI Colombia facilitated dialogue and knowledge exchange between the national government and subnational actors in meetings and workshops with local stakeholders of the selected SHP to understand current socio-environmental conflicts that could worsen in climate change scenarios..

■ Formulation of the communication strategy and capacity-building for the Long-Term Climate Strategy, E2050.

WRI collaborated with the Ministry of Environment and Sustainable Development to continue the work on designing Colombia's Long-Term Climate Strategy and support its implementation.

The strategy aims to strengthen capacities, communication, and ownership of Colombia's Long-Term Climate Strategy (E2050) among government officials, educators, and citizens, focusing on the nine Bets that make up the E2050 and the trajectories towards 2030, 2040, and 2050, aimed at decarbonization and climate resilience. It was developed in a participatory manner with approximately 200 people from 40 entities of national and subnational governments, considering a gender and inclusion approach.

During 2024, the strategy will be implemented throughout Colombia's National Climate Change System (SISCLIMA), in collaboration with elected mayors and governors at the national level, as well as teachers from the 5 regions of Colombia (Caribbean, Pacific, Amazon, Andean, and Orinoco).



■ Study on the Impact of Energy Transition on Jobs and Public Finances.

This study, co-led by WRI's Global Climate team and with academic support from the University of Los Andes, aims to assess the impact of energy transition, particularly in the gas and oil sector, on public finances and employment in the country. The findings of this research will be delivered to the Ministry of Energy and the Ministry of Labor as part of the national government's Just Energy Transition Strategy.



NATURAL RESOURCES

Colombia, globally recognized for its exceptional biodiversity and abundance of natural resources, faces significant challenges in the management and conservation of its ecosystems.

From the Andean forests to the biogeographically diverse Chocó region, and from the fragile Tropical Dry Forest to the mangroves protecting the coasts, each of these environments presents a complex array of issues that demand priority attention.

Colombia, recognized worldwide for its exceptional biodiversity and abundance of natural resources, faces a series of significant challenges in the management and conservation of its ecosystems. From the Andean Forests to the biogeographic Chocó jungles, and from the fragile Tropical Dry Forest to the mangroves that protect the coasts, each of these environments presents a complex network of problems that demand priority attention.

One of the main problems facing the country is deforestation, especially pronounced in the Amazon region, where rates of forest cover loss continue to be alarming. This problem not only compromises the unique biodiversity of the region, but also contributes significantly to greenhouse gas emissions, exacerbating climate change and its associated impacts and putting vulnerable populations at risk. The arrival of the new government in August 2023 has highlighted the strategic importance of the Amazon on the national political agenda. Although initiatives such as the National Strategy for the Containment

of Deforestation, led by the Ministry of Environment and Sustainable Development, have been established, the effectiveness of these measures has yet to be demonstrated and will require comprehensive cooperation between different government sectors and society as a whole.

Furthermore, the urgency to address climate change and move towards carbon neutrality has generated the need to rethink natural resource management and land use in the country. Colombia's Long-Term Climate Strategy (E2050) underscores the importance of policies that promote sustainability in forest use, land management, and agricultural transformation as fundamental pillars in



this process, emphasizing the coordinated efforts between climate and biodiversity policies.

The path towards sustainable and resilient development in Colombia demands continuous and coordinated commitment from all involved actors and a long-term vision to ensure the preservation of these valuable natural assets for future generations. In 2023, WRI Colombia played a significant role in monitoring deforestation, promoting evidence-based policies, and strengthening local capacities in sustainable natural resource management.



Amazon Rainforest Change Theory Team

2.1 Pan-Amazon Bioeconomy Conference - Belém do Pará.

En collaboration with WRI Brazil’s team and the WRI Economics Center, we organized the Pan-Amazon Bioeconomy Conference, which saw the participation of 300 individuals representing over 100 organizations. Together, we collaboratively developed 31 proposals aimed at enhancing the Amazonian bioeconomy based on standing forests and flowing rivers,

while respecting the ways of life of Indigenous Peoples, Afro-descendants, and traditional communities, and improving the socio-economic prosperity of those inhabiting the Amazon biome.

Our goal is to contribute to efforts to conserve the Amazon for its inhabitants and for the world, with concrete proposals on how to support the bioeconomy as the spearhead of a new economic model for the region. A new and stronger economy for Amazonian countries is possible, built on forest-compatible economic activities, a robust rule of law, and open and frank dialogue with the various stakeholders committed to the cause, particularly Indigenous Peoples and local communities living in the Amazon region.



2.2

Technical-Scientific Meeting of the Amazon: Path to the Summit.

Et the meeting of Ministers of Environment from Amazonian countries, held as preparation for the meeting between the presidents of Brazil and Colombia, led by Mr. Lula Da Silva and Gustavo Petro, we developed a specific space to discuss, reflect upon, and provide concrete recommendations to the Ministers regarding the necessary steps in the short, medium, and long term to scale up, replicate, and generate the social impact needed to enhance the bioeconomy in one of the world's most biodiverse and multicultural regions. This space aimed to:

- Present the results of the Pan-Amazon Bioeconomy Conference held on June 21 and 22, 2023.
- Socialize and understand the perspectives and visions of different Amazonian countries regarding the Amazonian bioeconomy.
- Reflect on the necessary next steps to achieve an inclusive and regenerative Pan-Amazonian bioeconomy.



2.3

Development of the Theory of Change on WRI's vision for the Amazon Basin.

The work led by the Center for Economic Studies immerses itself in the task of uniting visions and approaches for the prioritized necessity of “acting urgently in the Amazon region.” This effort encompasses exhaustive analyzes of the context, as well as explorations of opportunities, challenges, and perspectives, taking into account the progress and experience of Brazil, as well as the influence of Colombia in the Andean-Amazon region.

The Amazon Theory of Change emerges as a vital tool in this process, tracing routes of approach at a sub-regional level in Colombia. This theory integrates WRI's vast global experience, and the advances consolidated by Brazil, offering a solid framework for strategic planning and the implementation of concrete measures aimed at addressing environmental and social challenges in the Amazon region.



■ Design of a New Climate Economy Study for the Colombia Amazon:

The new climate economy for the Colombian Amazon (NECA) project, promoted by WRI Colombia, with the support of the Bezos Foundation, seeks to structure a scientific approach from the perspective of climate economics to address the challenges in the Colombian Amazon. This includes the reduction of emissions, the economic valuation and the consideration of the social impact as an integral part of the interventions in the region, which enable the structuring of specific goals and the definition of indicators to measure their fulfillment.

In 2023, the study progressed with the completion of an exhaustive preliminary analysis, which included interviews with 22 key actors, including representatives of academia, local communities, non-governmental organizations, businesses and private sector actors. This analysis

has been fundamental in order to identify viable work routes in Colombia, taking into consideration the diversity within the Amazon region, the development context, and the local economy, as well as the possibilities of coordinating existing actions and proposing new intervention strategies. As a result of this initial phase a workshop was held to start designing the study, in it, participated 30 representatives of research institutes, academia, embassies, NGOs, business associations, government entities and local organizations. At this meeting it was agreed to work at the regional level with system dynamics models, which will be built in a participatory manner in the different subregions of the Colombian Amazon. This effort will be led by the Universidad Nacional Medellín Campus and the Pontificia Universidad Javeriana of Bogotá..



SUSTAINABLE CITIES

In Colombia, rapid urbanization has generated a series of complex challenges that deeply affect cities. Environmental sustainability is a primary concern, with the loss of green areas, air and water pollution, and increasing vulnerability to climate change.

This situation is aggravated by social inequality, in which marginalized communities face difficulties in accessing decent housing, education, medical care and decent employment.

Urban mobility also represents a significant challenge, with an increase in motorized vehicular traffic and a lack of infrastructure for pedestrians and cyclists, leading to congestion and pollution and high accident rates. The scarcity of inclusive and safe public spaces limits opportunities for recreation and community gathering, while the perception of insecurity in some neighborhoods affects social cohesion and citizen participation.

To address these problems, a comprehensive and collaborative approach that involves various actors and sectors is essential. WRI Colombia plays a key role in



providing analysis and scientific evidence that inform decision-making, as well as facilitating a dialogue between governments, civil society and the private sector. Through policies and projects aimed at improving the quality of life in cities, we seek to build more sustainable, equitable and resilient urban environments for all Colombian citizens.

During 2023, the results are framed within WRI's Cities Program strategy, which involves three main areas of focus: i) Livable neighborhoods, ii) Climate resilience, and iii) Integrated mobility.



LIVABLE NEIGHBORHOODS 3.1

WRI helps cities overcome climate-related challenges by reaching vulnerable residents through integrated water management and the adoption of nature-based solutions. Actions in this line of work are framed within the development of the “Healthy Cities” project. Healthy Cities is a project by WRI in collaboration with the Mobility Secretariat of Cali, the Municipality of Palmira, and the Espacio Foundation. Its goal is to promote the right to healthy cities by creating public spaces and safe connections for youth through a participatory initiative.

Specifically, it aims to consolidate healthy cities for adolescents by promoting healthy uses of public space, with a focus on gender, safety, and physical activity. The strategic vision of the project is to lead the policy advocacy and partnerships component of the second phase of the Vivo Mi Calle project by establishing partnerships with strategic actors, local governments, and the national government.

The main outcome is the influence and strategic alliances with key actors for the promotion of the concept of healthy cities. During 2023, progress was made in alliances with more than 20 organizations to advocate in the mayoral elections of the city of Cali, as well as in the consolidation of strategic alliances with Cities4Children Colombia Chapter and the “Childhood Now” coalition, for the promotion and consolidation of a network of Healthy Cities in Colombia. Additionally, the formulation of the advocacy strategy for the project in participating cities is highlighted, along with the Memorandum of Understanding with the city of Palmira and technical assistance provided to the government of Palmira.

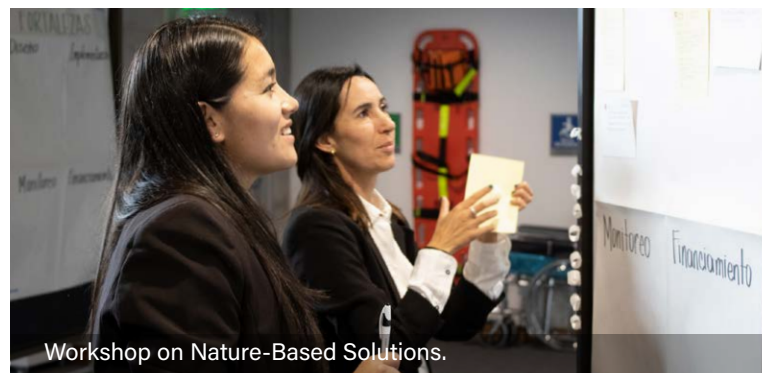


CLIMATE RESILIENCE 3.2

We support cities in overcoming challenges related to the climate crisis, addressing issues from water infrastructure scarcity to exposure to floods and droughts. We promote nature-based solutions and assist developing cities in seeking funding to strengthen their adaptation and resilience to the impacts of climate change. WRI Colombia has addressed this issue through the Cities4Forest platform and the Biodiverse and Resilient Cities Project, highlighting the following results:

■ Cities4Forests

Cities4Forests is a global alliance of cities committed to the conservation and sustainable management of forests, recognizing their importance for human health, climate, and biodiversity. This initiative operates at three interconnected levels, from urban forests to the most distant, offering support in policy action, technical assistance, and economic promotion for nature-based projects. Social and gender equity is prioritized, ensuring that the benefits of forest conservation are shared fairly and participatively,



Workshop on Nature-Based Solutions.

and collaboration between cities, public, private sectors, and civil society is promoted to strengthen the relationship between urban areas and forests for the benefit of all.

Among the highlighted results are:

- The city of Palmira joined the C4F Network, consolidating six Colombian cities as integral parts of Cities4Forests, including Barranquilla, Bogotá, Cali, Cartagena, and Medellín.
- A case study to invest in nature-based solutions in the upper basin of the Bogotá River, conducted in collaboration with Conservation International Colombia and the Bogotá Water and Sewerage Company, published a report detailing the case and pointing out potential savings and benefits for Bogotá's water company. Among these potential benefits, there is a savings of up to 44.6 million dollars due to reduced requirements for electricity and chemical products, as well as reduced wear on gray infrastructure.
- A peer exchange on nature-based solutions, in collaboration with UrbanShift and with the support of the city of Barranquilla, brought together representatives from six other cities in Latin America to share best practices and lessons learned.



■ Biodiverse and Resilient Cities

The Nature-Based Resilient Cities (NaBa) project began in 2022 with the formation of the consortium, which includes ICLEI (Colombia and Brazil), the Alexander Von Humboldt Institute, and WRI (Global, Mexico, and Colombia), funded by UK PACT. Its main objective is to address synergies between climate change and biodiversity, seeking to generate resilience in 6 model cities: Villavicencio, Yopal, Bucaramanga, Pereira, Montería, and Pasto. This will be achieved through ecosystem-based adaptation measures and other strategic lines of the current Biodiverse and Resilient Cities Program (formerly Biodiverciudades) in Colombia.



During the year 2023, several significant advances have been recorded, including:

- Review of projects prioritized by local governments in 2021 for the Biodiverciudades initiative, which allowed updating the status of projects and prospects for continuity with the new local governments. Additionally, there was a willingness to continue key projects in Montería, Pasto, Yopal, and Villavicencio.
- Evaluation framework for projects prioritized by local governments in Montería and Villavicencio. Additionally, activities were planned for the first quarter of 2024, including detailed technical review of existing project-related information, engagement with the GAP City Climate Finance team, and the construction of a document with general recommendations for project structuring.

- NaBa could have significant impacts on participating communities. These actions would not only strengthen cities' resilience to the challenges of climate change but could also lead to increased conservation of local biodiversity. As ecosystem-based adaptation measures are implemented and circular economy principles are promoted, new sustainable economic opportunities may arise, contributing to the economic development of the cities. Furthermore, the exchange of knowledge and best practices among model cities and other communities could amplify the project's impact, strengthening local governance and encouraging citizen participation in environmental management and urban development.



3.3 INTEGRATED MOBILITY

Through this line of work, we aim to improve mobility conditions for people in cities, with an emphasis on public transportation, electrification of bus fleets, and safe infrastructure for bicycles and pedestrians. These changes strengthen the connection of residents with jobs and services while reducing emissions, air pollution, and road traffic fatalities.

■ Big Bet - Carrera Séptima Green Corridor and vital neighborhoods

This project aims to provide long-term support to the city of Bogotá, promoting the adoption and implementation of innovative initiatives in key areas such as environmental protection, equitable and inclusive urban development, and reducing health risks. To achieve this purpose, multisectoral support is offered to various entities within the district.

During 2023, we supported the structuring of the first green corridor on Carrera Séptima, addressing specific



Segundo López, road safety team expert at the XVII Road Safety Week in Bogotá.

challenges associated with this innovative infrastructure and generating analysis and technical documents to support the project. One of the outcomes of this support is the design of a strategic cargo model proposing innovative solutions such as bicycle deliveries and cross-docking.

Given the project's legal complexity, guidance was provided for the acquisition of the workshop yard and for the development of protection and licensing plans for cultural assets. Additionally, a governance model for the operation and maintenance of green corridors was formulated, aiming to ensure their proper long-term functioning and generate new sources of financing for the Integrated Public Transportation System (SITP).

With the purpose of documenting the development of this project, impact analyses were conducted in areas such as economic units, employment, spatial segregation, and land value, the results of which will be documented as WRI knowledge products and can be applied to the development of other corridors proposed by the Territorial Ordering Plan (POT).

Finally, in partnership with the Secretariats of Environment and Mobility, a methodology was developed to measure the impact of air quality indicators on urban interventions, generating a measurement and prediction tool for air quality and supporting the structuring and study of the potential effects of the construction of the 32 green corridors proposed by the Territorial Ordering Plan. This methodology was initially tested in the Vital Neigh-

borhood of San Felipe and has subsequently been expanded to other Vital Neighborhoods, as well as to the city of Monterrey in Mexico. Additionally, a global air quality forecasting model, GEO-CF, based on data provided by NASA, was created, complementing existing tools and generating accurate forecasts for atmospheric pollution alerts.

■ Master Mobility Plan for Barranquilla

As part of the strategic partnership with Barranquilla and complementing other initiatives such as the TUMI E-Bus Mission, WRI has been supporting the city in improving the provision of public transportation and promoting safe and sustainable transportation for all. To achieve this goal, we have conducted participatory workshops with local authorities to identify planning needs in mobility and develop a roadmap for the creation of a master mobility plan. Likewise, a benchmarking exercise was carried out to identify best practices in contracting and thematic inclusion among different master mobility plans in Colombia and Latin America.

■ Decarbonization of Mobility

Decarbonization of mobility aims to contribute to the fulfillment of the Paris Agreement from the transportation sector by promoting zero-emission vehicle technologies. At WRI, we envision transforming urban transportation modes towards sustainable, efficient, and financeable systems, in order to build more sustainable, equitable, and connected cities.

We have worked to fulfill this mission by promoting the adoption of electric buses in Colombia, forging partnerships with key stakeholders in relevant sectors. Our goal is to inspire and foster technological transition in national transportation.

Among the most notable achievements of 2023 are:

🕒 TECHNICAL ASSISTANCE TO THE DISTRICT ENTITIES OF BARRANQUILLA AND VALLEDUPAR.

Notably, the update of the cost of the pilot project involving 20 buses in Barranquilla, providing a cost overview adjusted to the country's macroeconomic parameters. Expected impacts of implementing this project include the reduction of greenhouse gas emissions, improvement of road safety, promotion of social inclusion, economic savings, and overall enhancement of quality of life.

🕒 LAUNCH OF THE MOBILITY 2023 PLATFORM

A space dedicated to discussing electromobility among various stakeholders interested in implementing electric mobility projects. We managed demonstrations of articulated buses in Barranquilla before local authorities, operators, and the community at large; facilitated exchanges with financial entities such as FINDETER, FDN, and the IDB. Additionally, we organized knowledge-sharing sessions with the WRI India team on aggregated fleet purchases for structuring the Technology Upgrade Fund.



■ Safe infrastructure

WRI's commitment as a strategic partner of the Bloomberg Initiative for Global Road Safety – BIGRS – focuses on reducing deaths and serious injuries through the design and implementation of safe infrastructure, the training of local teams in road safety and active mobility, support in the formulation of local plans and programs, as well as carrying out road safety audits and inspections.

🕒 **During 2023, our efforts produced notable results. Decree 491 of 2023**

“Which establishes the criteria and conditions to replace pedestrian bridges with level crossings in Bogotá,



DC”, was approved after the joint work of WRI and the Ministry of Mobility since 2020. Once ratified, WRI contributed to the prioritization methodology for the removal of the

pedestrian bridges. This measure has the potential to create around 110 level crossings in the next 5 years, transforming the capital into a more inclusive and safer city.



🕒 **On the other hand, the study “On Speed Management, Public Health, and Risky Behaviors:**

published in January 2023 in TRB’s prestigious TRR magazine, was used by local teams to enrich both local and national debates about speed and the use of photo-detection cameras (known as lifesaving cameras). This study, based on solid evidence, is expected to support the feasibility of regulating these cameras, thus proving their effectiveness in reducing accidents. In Bogotá, there was a 43.2% reduction in the probability of having fatal accidents on roads with speed limits of 50 km/h and lifesaving cameras, and a 7.5% reduction in accidents with injuries.

🕒 **Additionally, during 2023**

A total of 2,068 people from local teams in Cali, Bogotá and the National Road Safety Agency benefited from the training offered by WRI.

🕒 **Finally, in an effort to strengthen the legal and regulatory infrastructure**

We conducted a study aimed at aligning and coordinating transportation sector actors to implement road safety measures. With this analysis, delivered in 2023, it is expected to facilitate the implementation of safe infrastructure in critical points, safeguarding lives and promoting safer mobility for all road actors.



■ New technological tools for mobility

New tools for mobility are a project that aims to create a knowledge product that summarizes the perspectives of experts and decision makers about the opportunities and challenges of new mobility technologies in Bogotá, Mexico City and Curitiba.

Interviews were conducted with experts, businessmen and decision makers from the three countries. Three participatory workshops were held in order to identify common problems, challenges and opportunities for taking advantage of these new technologies to create solutions that contribute to safer, inclusive and sustainable mobility.



A vibrant display of various chrysanthemum flowers in yellow, purple, pink, and blue, with a black and white striped hat resting on them. The flowers are arranged in rows, and the hat is positioned in the lower center of the frame. The background is filled with more flowers, creating a rich, colorful scene.

OPERATIONAL MANAGEMENT



In this third year of operation, the WRI Colombia's operational department continues to strengthen its processes as it continues to provide support for growth. The local resource execution for programs and support expenses increased by more than 80% compared to 2022, showing solid growth for the third consecutive year in this stage of office consolidation.

Direct funding has also shown a significant growth, highlighting the funding with the European Climate Foundation, the Despacio Foundation, and the UK Pact.

On the other hand, the operational team has strengthened its processes in financial, accounting, administrative and contracting matters. Our operational actions have complied with Global headquarters requirements and guidelines and the Colombian regulations. Audit processes have been carried out that have yielded satisfactory results. The foregoing has had the permanent support and accompaniment of the offices of WRI Mexico and WRI Global.

FINANCE AND ACCOUNTING

Resource execution during 2023 reflected an increase of 81% compared to the year 2022. The trend, depending on the destination of the expenditure, is similar to previous years where the main expenditure remains on personnel and external support. However, during this year there has been a significant growth in activities and trips as compared to the previous year. This is due, on the one hand, to

an increase of projects in different regions of the country, and on the other hand, because the technical team had the opportunity to participate on behalf of the office in different strategic events and institutional strengthening abroad.

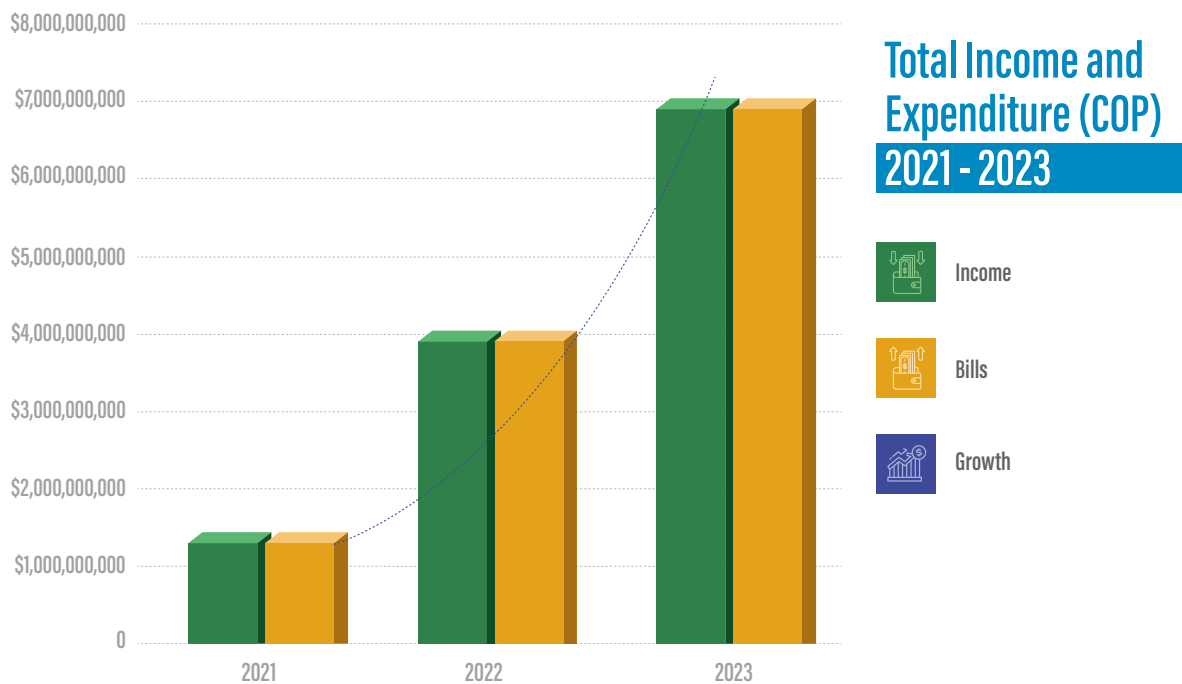


COMPREHENSIVE INCOME STATEMENTE 2023*

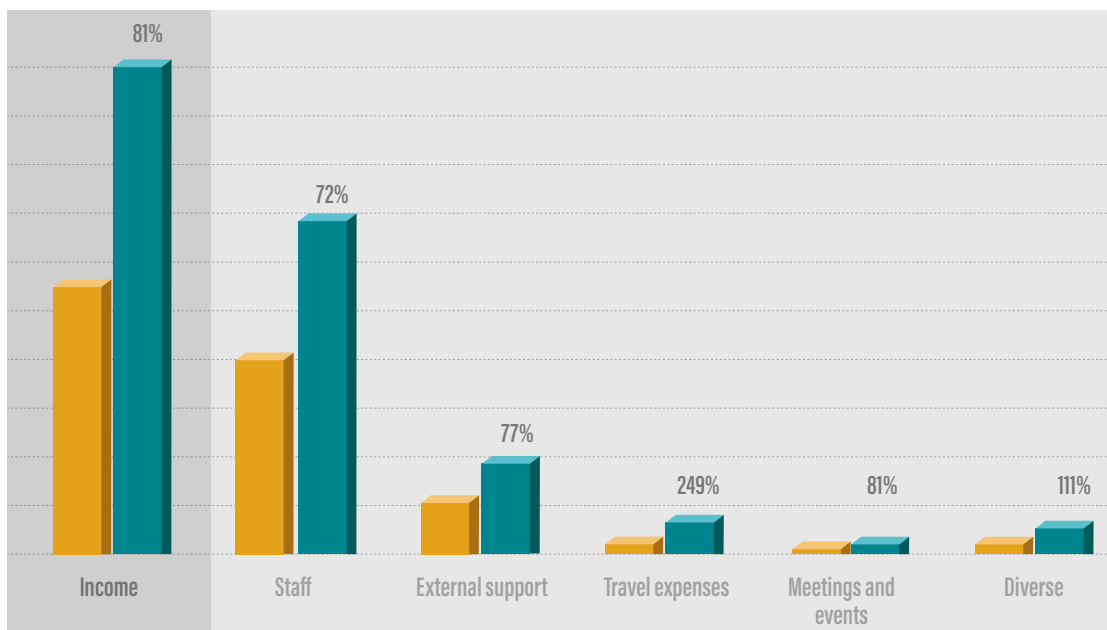
	(Colombian peso)	(American dollars**)
Income from ordinary activities	\$ 6.802.872.899	\$ 1.572.900
Donations	\$ 6.564.186.080	\$ 1.517.713
Consulting activities	\$ 238.686.819	\$ 55.187
Administrative operational expenses	\$ 6.782.935.702	\$ 1.568.291
Personal	\$ 4.677.499.692	\$ 1.081.490
Honoraria	\$ 1.104.108.881	\$ 255.282
Travel expenses	\$ 375.906.354	\$ 86.914
Taxes	\$ 184.397.956	\$ 42.635
Rent	\$ 193.933.126	\$ 44.840
Services	\$ 137.298.394	\$ 31.745
Legal expenses	\$ 11.829.805	\$ 2.735
Depreciations	\$ 8.818.580	\$ 2.039
Miscellaneous	\$ 89.142.914	\$ 20.611
Operational surplus	\$ 19.937.197	\$ 4.610
Other income	\$ 6.894.164	\$ 1.594
Other expenses	\$ 5.379.157	\$ 1.244
Net surplus before income tax	\$ 21.452.204	\$ 4.960
Income tax	\$ 10.920.000	\$ 2.525
Net surplus of the year	\$10.532.204	\$2.435

* Audit Financial States excerpt

** Average representative Exchange rate 2022 Banco de la República



Total income and Expenditure (according to classification) 2022 - 2023

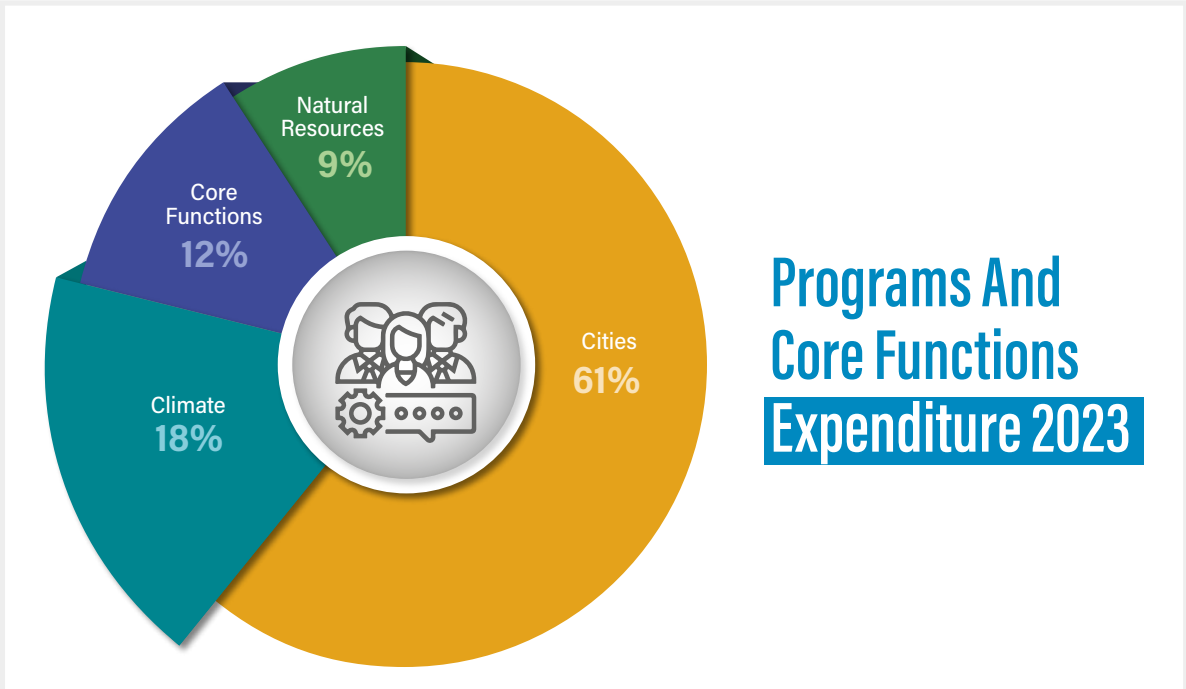




In resource execution by programmatic area, the Cities area has the highest expenses (61%) followed by the Climate area (18%) and the support area which recognizes expenses from operations, communications, and development with a percentage of 12% of total direct expenses. Finally, the Natural Resources area created in 2023, executes 9% of direct expenses.

PAYMENT PROCESS

With the support of the global office, in 2023 a tool was built to systematize the payment process tailored to Colombia's office. This tool will be implemented in 2024 and has approval applications in the different process phases, thus allowing for workflow control.



Programs And Core Functions Expenditure 2023

NOTE to the graphs: The percentages presented here represent only the financial activity of Fundación WRI Colombia. The efforts of the other offices of the World Resources Institute global network are not reflected here.

HUMAN RESOURCES AND EXTERNAL CONTRACT MANAGEMENT

CONSOLIDATION OF A TECHNICAL AND OPERATIONAL TEAM:

The WRI Colombia team had an approximate growth of 50% compared to 2022, with the Cities and Climate programs being the areas with the greatest growth. Additionally, the Natural Resources Management was opened.

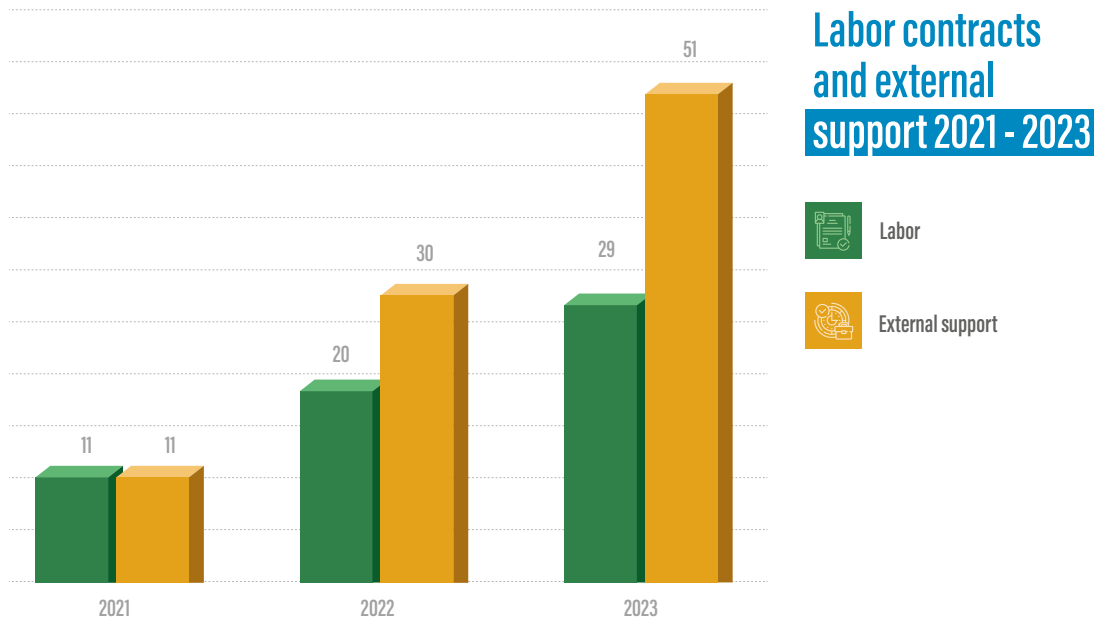
Regarding the operations team, during 2023 it remained reduced in proportion to the growth of the office in financial terms and the growth of the technical team; despite this, the team managed to generate adequate support that supported this growth.

The team has managed to implement efficient financial monitoring and expense review practices that have allowed adequate monitoring of budget execution while guarantee-

ing teamwork with the programmatic areas that execute the projects.

Likewise, together with the finance team we have strengthened the institutional financial and accounting processes of the Global headquarters and satisfactory compliance has been given to the different requirements and guidelines on operational matters issued from the headquarters.

In 2023 we managed to guarantee resources in order to continue to strengthen the cross-cutting support area for the following year. In January 2024, the positions of Development Manager and the Contractual Management Specialist were on boarded to the team. In addition, the on boarding of the human and administrative resources coordination department is planned for the beginning of 2024.



EXTERNAL CONTRACT MANAGEMENT:

Expert external technical support for programs and institutional continues to be of great value to generate technical knowledge and strengthen the scope of many projects. In this sense, the number of external links increased by 70% compared to the previous year.

Related to the foregoing, the office has managed to appropriately implement WRI Global's consulting, advisory and procurement contracting policy applicable to WRI Colombia in all its contractual processes with external consultants and suppliers. This has allowed us to guarantee rigorous and transparent selection processes and at the same time align it with local regulations. Likewise, during 2023 we began to use the institutional contract administration tool to systematize processes, manage relevant approvals and stores process information on the platform.

HEALTH AND SAFETY IN THE WORKPLACE MANAGEMENT SYSTEM:

Within the framework of the implementation of the occupational health and safety management system (SG-SST, Spanish acronym) in compliance with Decree 1072 of 2015 and Resolution 0312 of 2019, during the year 2023 we obtained a rating from the Ministry of Labor of 94% of the compliance with mandatory minimum standards.

In this regard, we highlight the execution of the first day of periodic occupational examinations for personnel that has been linked to the organization for 1 year or more. Its results indicate that the work team enjoys optimal health conditions that favor their work performance. Likewise, the health conditions (medical recommendations) we monitored, where self-awareness and management on the part of the workers were evident, because they followed recommendations and used their HMO if necessary. Likewise, we highlight the application of a psychosocial risk battery which allowed us to be aware of those factors towards which effective improvement actions should be directed during 2024. Additionally, we managed to manage the SST (Spanish acronym) requirements applicable to contractors (consultants) who carried out activities for the organization. We also report that there was a healthy coexistence among the work team.

Within the framework of the activities related to Remote Work, a work modality adopted since 2022, we continue to develop Remote Work inspection sessions for new personnel, and to monitor the interventions resulting from the Remote Work inspections of old staff. All the work-related team has the necessary equipment to carry out their work in optimal conditions. Finally, we mention that the security conditions in the physical office have been maintained in accordance with the corrective measures carried out during 2022, providing comfort to the staff who attend this space.



INFORMATION TECHNOLOGIES

We established close collaboration with local suppliers that has allowed us to align purchasing requirements with WRI Global guidelines, which require special conditions that guarantee the security and integrity of devices when they are included in the WRI domain as of their acquisition.

Currently, we all have laptops and peripherals (keyboard, mouse, headsets and laptop bases) that were recommended in the workstation's ergonomics study so that the team can work from home safely.

Thanks to the improvement of the equipment acquisition processes, for laptops and peripherals, through strategic planning and more effective communication, the information technology team has consolidated the office's technological asset inventory and maintains up to date projections to guarantee the current team and new personnel have the necessary tools.

TRANSPARENCY AND BUSINESS ETHICS PROGRAM

During 2023, the construction of the Transparency and Business Ethics Program began, aligning ourselves with the requirement of the Mayor's Office of Bogotá through circular 058 of 2022. This year, they managed to

make significant progress to the Program, which would be completed in 2024, considering the new applicable requirements of the regulations that modify the initial circular for the respective approval of the Board of Directors.

ACCOMPANIMENT AND EXTERNAL OPERATIONAL SUPPORT:

- Aliado SAS: accounting, financial management and personnel administration.
- Audit and Business Consulting Services (Grant Thornton): tax audit.
- Brigard Urrutia: legal advice.
- Diana Quiroga: Health and Safety in the Workplace Advisor.
- We Work: office and meeting space rental.

FUNDING MANAGEMENT AND STRATEGIC PARTNERSHIPS

FUNDING STRATEGY:

The funding and partnerships strategy is a cross-cutting component for the fulfillment of our goals and the exercise of our mission, since it goes through both the operation and the programmatic components. During 2023, we will concentrate our efforts on consolidating Partnerships and Funding Management within the team structure, in order to advance in the implementation of the strategy, increase internal capacity in terms of mapping and evaluating opportunities, but also in Terms of updating and construction reports (Salesforce) to demonstrate management.

Thus, we focus on managing funds through the search for opportunities to strengthen the programmatic axes of Climate, Cities and Forests, giving continuity to projects, increasing installed capacity, and innovating in new capacities and areas of intervention.

Understanding the financing needs and the need to progressively increase the installed capacity, we use a multi-donor approach, under which we are open to exploring various sources of financing, as long as they are aligned with our strategic bets and that they comply with the policies defined from WRI Global. In this sense, during the year 2023, based on mapping of opportunities, we evaluated 47 calls for bilateral, multilateral, private sector, and foundation funds, and we structured several proposals, among which projects with the European Climate Foundation, Chemonics International, the LED/LAC Platform all of which were favorable, as well as centrally managed institutional funds with large donors.



In the same way, we advance a strategic relationship with different actors, especially with the National Government and territorial governments, but also with some private sector actors, as well as academia, as a strategic partner to formulate proposals.

Last but not least, we prepare and consolidate technical inputs for the participation of both the Colombian and Global teams in different strategic relationships, including the P4G Summit, Climate Week and COP 28.

By 2024, we hope to further the strategic analysis that allows us to ensure that all partnership and funding efforts are aligned with the 2023 – 2027 Global Strategy, ensuring that we are able to contribute to achieving indicators.

COMMUNICATION AND INSTITUTIONAL VISIBILITY

MEDIA POSITIONING

In 2023, WRI Colombia strengthened its media positioning processes. So far this year, the objective in terms of communications was to increase the impact in the media at the national level, increasing the visibility of the organization and placing WRI Colombia in public opinion. This was achieved with a total of 34 notable articles between press, radio and television in regional and national media, with the highest point of visibility being the P4G Summit, organized in September 2023, with a total of 16 articles that exceed the \$250,000,000 million Colombian pesos.

Our experts were interviewed, and they had the opportunity to talk about the organization's work in the country and the different projects developed throughout the national territory.

The strategic vision in terms of public relations was to rely on important events as well as important times of the year, in order to give public relevance to WRI's discourse, thus taking advantage of the situation. For this 2024 we seek to maintain a more general and less sporadic relationship with the media, with one objective: to position the office and its different spokespersons as experts

and opinion leaders before public opinion and the media on the various topics the organization works on.

All of the above was achieved with the support of MP Comunicaciones, a company with more than 10 years of experience in public relations and media strategy. By 2024 we hope to continue having the support of MP Comunicaciones, in order to consolidate our strategic vision in terms of media positioning.

COMMUNICATION CHANNELS

During 2023, digital channels, particularly Instagram and Twitter, continued to play a fundamental role in our communication strategy. In an increasingly competitive and dynamic digital environment, our organization focused on increasingly strengthening our presence in these two important channels, with the purpose of improving interactions and expanding the reach of the organization in Colombia.

■ Instagram:

During the year 2023, our Instagram account experienced significant growth in terms of followers and interactions. It is important to highlight that the account was created at the end of 2022, and in 2023 we advanced in the creation and publication of content but without a defined strategy, due to the lack of operational capacity in the design of graphic and audiovisual pieces.

The communications area of WRI Colombia believes in the need to transform WRI's valuable data and stories, the achievements and impacts of our varied projects, into digital narrative products that seduce new audiences of people that are passionate about the fight against climate change, sustainable urbanism and environmental protection. In 2024 we hope to have the ability to create diverse content, emphasizing audiovisual content, in the era of





Total Followers

606

Change in Followers

189

Max Change of Followers

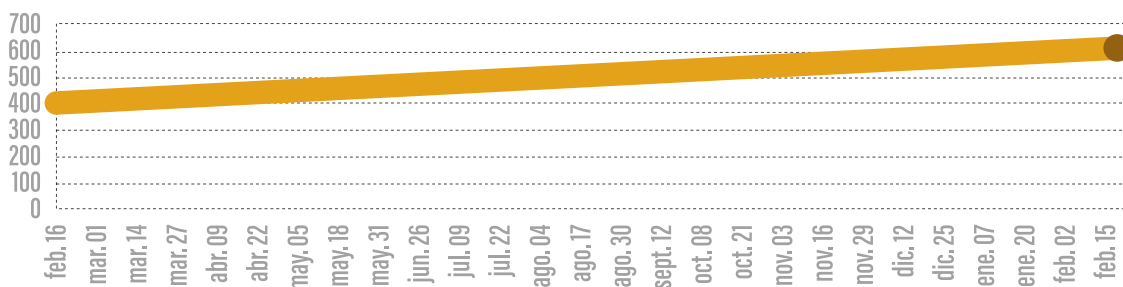
8

Avg Followers Change per Day

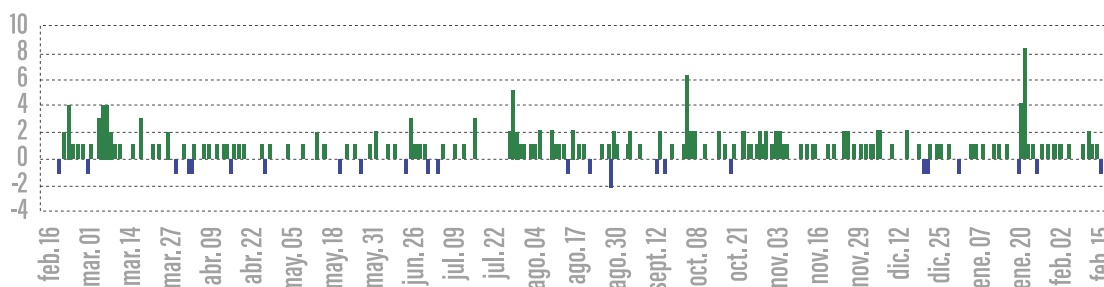
0.52

Tuesday January, 16, 2024

TOTAL FOLLOWERS



GROWTH OF TOTAL FOLLOWERS



X followers WRI Colombia - from February 16, 2023 to February 15, 2024.

the image. We hope not only to improve the initial metrics, but also to make a significant qualitative leap in the type of products in this channel, through a solid strategy and a robust content plan.

■ X:

Throughout 2023, we maintained a constant presence on the platform, regularly publishing informative content and participating in discussions on topics relevant to our industry. As a result, we increased our follower base by 45.5% and interactions with our posts increased by 40% compared to the previous year.

■ Conclusions:

In summary, the year 2023 represented a period of improvement and growth for our digital channels. We managed to strengthen our presence on these channels, despite not having a robust operational capacity. The prospects for 2024 are for greater growth. With two supports in the content creation and design fields, we will be able to increase the volume of publications and generate a comprehensive strategy with visibility campaigns for different areas and projects.

COMPLIANCE WITH LEGAL REGULATIONS

In compliance with Act 603 of 2000 (July 27), the WRI Colombia Foundation guarantees the Board of Directors and the relevant Authorities that the products protected by Intellectual Property Law are used legally in accordance with the respective regulations, and with the proper licenses for each program.

The WRI Colombia Foundation declares that it has fully complied with the legal provisions, mainly what is contained in Act 603 of 2000, which modified Article 47 of Act 222

of 1995, and also declares that the organization's operations comply with the legal order depending on the nature and law that protected each management.

Likewise, we state that the WRI Colombia Foundation has made all the affiliations and pertinent payments to the Social Security and Parafiscal System, as established in the Colombian Regulations:

OTHER ADMINISTRATIVE AND LEGAL ASPECTS:

- **The important events that occurred after the exercise:** WRI Colombia Foundation Management does not report any relevant situation from the end of the year until the approval of the annual accounts.
- **The foreseeable evolution of the company:** the risks faced by the company related to liquidity and cash flows are continually analyzed, as well as the mitigation measures against them. These actions are included in our annual objectives and there are internal processes established to monitor them.
- **The operations carried out with the partners and with the administrators:** Statutorily, the WRI Foundation has no shareholding or partners. Therefore, no type of operations was carried out with the entity's administrators.



ACKNOWLEDGMENTS

The WRI Colombia Foundation team thanks each and every one of the people in the global network of the World Resources Institute who have joined efforts to consolidate a high-quality human team, and to the development of the different projects that we have carried out. We also extend our gratitude to the entities of the National Government of Colombia and local governments, embassies and allied organizations that have worked hand in hand with WRI in 2023. A special mention to:

WRI GLOBAL TEAM

- ⦿ **Executive Team:** Ani Dasgupta, Adriana Lobo, Craig Hanson, Kevin Moss, Jocelyn Starzak, Stientje van Veldhoven, Isabel Cook, Janet Ranganathan, Wanjira Mathai, Moazzam Malik.
- ⦿ **Management and operations:** Shailesh Sreedharan, Berhanu Desta, Donald Spencer, Mrunmayee Godbole, Natalie Ichtertz, Kristin Snyder, Kelsey Lopez, Jennifer Fenstermaker, Rachel Saag, Alicia Santa Garcia, Nicole Giffen, Paul Ryberg, Scott Honse, Maria Lochner, Jayson VanBeusichem, Matthew Cronin.
- ⦿ **Climate:** Helen Mountford, Pankaj Bhatia, Pablo Vieira, Madhavi Ganeshan, Leonardo Garrido, Rogerio Studart, Sandra Bravo Córdoba, Elizabeth Benyishay, Sara Ascher, Sebastian Keneally, Vaishali Romero, Neelam Singh, Estefanía Ardila, Juan Carlos Altamirano, Vanessa Pérez-Cirera, Mindy Hernández.
- ⦿ **Food, water and land use:** Rod Taylor, Janet Ranganathan, Edward Davey, Charles Victor Barber, Ruth Nogueron, René Zamora-Cristales, Luciana Gallardo, Natalia Ruiz, Victoria Rachmaninoff, Todd Gartner, James Anderson, John-Rob Pool, Crystal Davis, Mikaela Weisse.
- ⦿ **Cities:** Felipe Ramírez, Rogier van den Berg, Leo Horn-Phathanonthai, Anjali Mahendra, Sebastián I. Varela, Robin King, Rivvy Eisenberg, Giuseppe Tesoriere, Sebastian Castellanos, Claudia Adriaola-Steil, Todd Gartner, Dani Facchini, Cristina Albuquerque, Ben Well, Luis Antonio Lindau.

EXTERNAL PARTNERS

- ⦿ **National level:** Ministerio de Ambiente y Desarrollo Sostenible, Ministerio de Agricultura y Desarrollo Rural, Ministerio de Vivienda, Ciudad y Territorio; Ministerio de Minas y Energía, Ministerio de Hacienda y Crédito Público, Ministerio de Transporte, Departamento Nacional de Planeación Instituto de Investigación de Recursos Biológicos Alexander von Humboldt, Agencia Nacional de Seguridad Vial.
- ⦿ **Subnational level:** Alcaldía Mayor de Bogotá D.C., Secretaría Distrital de Ambiente de Bogotá, Secretaría Distrital de Movilidad de Bogotá, Secretaría Distrital de Hábitat de Bogotá, Empresa de Renovación Urbana – ERU, Caja de Vivienda Popular de Bogotá, Instituto de Desarrollo Urbano – IDU de Bogotá, Empresa de Transporte del Tercer Milenio Transmilenio S.A., Alcaldía de Medellín, Secretaría del Medioambiente de Medellín, Alcaldía de Santiago de Cali, Departamento Administrativo de Gestión del Medio Ambiente (DAGMA) de Cali, Oficina de Relaciones y Cooperación de Cali, Secretaría de Movilidad de Cali, Alcaldía Distrital de Barranquilla, Establecimiento Público Ambiental (EPA), Barranquilla Verde, Alcaldía Distrital de Cartagena de Indias, Establecimiento Público Ambiental (EPA) de Cartagena.
- ⦿ **Embassies:** Embajada de Dinamarca en Colombia, Embajada Británica en Colombia.
- ⦿ **Partner Organizations:** KnowlEdge, Expertise France, Instituto Internacional para el Desarrollo Sostenible (IISD), Fundación Despacio, Iniciativa Bloomberg para la Seguridad Vial, Asociación Nacional de Industriales (ANDI), E3 Asesorías - Ecología, Economía y Ética, Organización para la Cooperación y el Desarrollo Económicos (OCDE), World Economic Forum (WEF), Conservación Internacional (CI), Global Designing Cities Initiative (GDCI), Clean Energy Works (CEW), Interspecifics, Asociación Colombiana de Ciudades Capitales (Asocapitales), ProBogotá Región, Bogotá Cómo Vamos.

CRÉDITOS DE LAS FOTOS

Front page: Archive WRI. Page 3: Archive WRI. Page 7: Picture of Pixabay. Page 10: Picture of Pixabay. Page 11: Picture of Pixabay. Page 12: Archive WRI. Page 13: Archive WRI. Page 14: Picture of Pixabay. Page 15: Picture of Pixabay. Page 16: Archive WRI. Page 17: Archive WRI. Page 18: Archive WRI. Page 19: Picture of Pixabay. Page 20: Archive WRI. Page 21: Archive WRI. Page 22: Archive WRI. Page 23: Archive WRI. Page 24: Archive WRI. Page 25: Archive WRI. Page 26: Archive WRI. Page 27: Picture of unsplash. Page 28: Archive WRI. Page 31: Picture of Freepick. Page 33: Archive WRI. Page 35: Archive WRI. Page 36: Archive WRI. Page 38: Picture of Freepick.



WRI COLOMBIA